10.2 CONFLICTS OF INTEREST

10.2.1 Interest in similar business

As at the LPD, save as disclosed below, none of our Directors, Key Senior Management and/or substantial shareholders have any interest, whether direct or indirect, in other businesses or corporations which are carrying on a similar trade to that of our Group: -

			Position	Direct		Indirect		
		Nature of	(Director/	No. of		No. of		
Name of company	Affected person	business	shareholder)	shares held	%	shares held	%	Mitigating factor
L&A Technology	Yeoh Chee Min	Previously	Shareholder	246,400	80.0	61,600	20.0(1)	The conflict of interest arose
Solution Sdn. Bhd.		involved in						due to involvement of the
(formerly known as		trading and						company in similar trade with
Easy Pack Machinery	Ooi Kim Kew	dealing in all	Shareholder	61,600	20.0	246,400	$80.0^{(2)}$	the EPB Group in the prior
(Borneo) Sdn. Bhd.)		kinds of packing						years. The Board is of the view
		machinery						that the necessary steps have
								been taken to mitigate the
								potential conflict of interest in
								view of the following: -
								(i) the company is currently
								dormant as at the LPD;
								domant as at the Er B,
								(ii) both Yeoh Chee Min and
								Ooi Kim Kew have ceased
								as directors of the
								company on 30 December
								2022; and
								(iii) the company is in the midst
								of realising its assets and
								settling its liabilities. The
								expected timeframe for
								dissolution is within the
								financial year ending 31 December 2026.
								December 2020.

Sdn. Bhd. (formerly known as Easy Pack Technology Sdn. Bhd.) Ooi Kim Kew Ooi Kim Kew Ooi Kim Kew Ooi Kim Kew Shareholder Shareholder Shareholder Shareholder 39,000 39.0 61,000 61.0(2) the EPB Group in the pack group				Position	Direct		Indirect		
Name of company Affected person Dusiness Shareholder Shares held % Shares held % Mitigating facto Shareholder Shareholde			Nature of	(Director/	No. of		No. of		
EC Trading System Sdn. Bhd. (formerly known as Easy Pack Technology Sdn. Bhd.) Note that the province of automated food packaging machines and parts Previously involved in manufacturing of automated food packaging machines and parts Shareholder Sha	Name of company	Affected person	business		shares held	%		%	Mitigating factor
Sdn. Bhd. (formerly known as Easy Pack Technology Sdn. Bhd.) Ooi Kim Kew Ooi Kim Kew Ooi Kim Kew Ooi Kim Kew Shareholder Say.Oo Say.Oo						61.0		39.0 ⁽¹⁾	The conflict of interest arose
known as Easy Pack Technology Sdn. Bhd.) Manufacturing of automated food packaging machines and parts Manufacturing of automated food packaging machines and parts Shareholder Shareholder 39,000 39.0 61,000 61.0(2) 61.0(2) 61.0(2) (i) the EPB Group in the least the EPB Group in the least the period is of that the necessary step been taken to mitigate potential conflict of inview of the following: (i) the company is company on 30 De 2002; and (iii) the company is in the of realising its assignation is with the company is in the company is assignation is with the company in the company in the company is assignation in the company in the company in the company is assignation in the company in the company in the company in the company is assignation is with the company in the company is assignated to the properties of the company in the company in the company is assignated to the properties of the company in the company in the company is assignated to the properties of the company in the company is assignated to the properties of the company in the company is assignated to the properties of the company is assignated to the properties of the company is assignated to the properties of the company is assignated to the company is					·		·		due to involvement of the
packaging machines and parts packaging machines and parts path parts packaging machines and parts path parts packaging machines and parts path parts path parts packaging machines and parts path path parts path path path path path path path path			manufacturing of						company in similar trade with
	known as Easy Pack Technology Sdn.	Ooi Kim Kew	manufacturing of automated food packaging machines and	Shareholder	39,000	39.0	61,000	61.0 ⁽²⁾	company in similar trade with the EPB Group in the prior years. The Board is of the view that the necessary steps have been taken to mitigate the potential conflict of interest in view of the following: - (i) the company is currently dormant as at the LPD; (ii) both Yeoh Chee Min and Ooi Kim Kew have ceased as directors of the company on 30 December 2022; and (iii) the company is in the midst of realising its assets and settling its liabilities. The expected timeframe for dissolution is within the financial year ending 31

			Position	Direct		Indirect		
		Nature of	(Director/	No. of		No. of		
Name of company	Affected person	business	shareholder)	shares held	%	shares held	%	Mitigating factor
Easypreneur Dev	Yeoh Chee Min	Marketing	Shareholder	50	50.0	-	-	The conflict of interest arose
Sdn. Bhd.		commission						due to involvement of the
	Goh Toh Sin	agent	Shareholder	50	50.0	-	-	company in similar trade with
								the EPB Group in the prior
								years. The Board is of the view
								that the necessary steps have
								been taken to mitigate the
								potential conflict of interest in
								view of the following: -
								(i) the company is currently
								dormant as at the LPD;
								,
								(ii) both Yeoh Chee Min and
								Goh Toh Sin have ceased
								as directors of the
								company on 28 February
								2023; and
								(iii) the company is in the midst
								of realising its assets and
								settling its liabilities, so that
								it can be dissolved
								eventually. The expected
								timeframe for dissolution is
								within the financial year
								ending 31 December 2026.
								2020.
L								

			Position	Direct		Indirect		
		Nature of	(Director/	No. of		No. of		
Name of company	Affected person	business	shareholder)	shares held	%	shares held	%	Mitigating factor
Food Technovation	Yeoh Chee Min	1. To provide	Shareholder	300	30.0	-	-	The conflict of interest arose
Sdn. Bhd.		consultation						due to involvement of the
	Goh Toh Sin	on food	Shareholder	300	30.0	-	-	company in similar trade with
		regulations,						the EPB Group in the prior years. The Board is of the view
		labelling equipment,						that the necessary steps have
		food safety						been taken to mitigate the
		and defense						potential conflict of interest in
								view of the following: -
		2. To develop,						
		design of						(i) the company has not
		processes, choice of						commenced its operations
		packaging						since its incorporation on 10 December 2021 and is
		materials,						currently dormant as at the
		shelf life						LPD;
		studies and						
		sensory						(ii) both Yeoh Chee Min and
		evaluation for food						Goh Toh Sin have ceased as directors of the
		products.						company on 28 February
		products.						2023; and
								,
								(iii) the company had on 27
								April 2023 applied to the
								Companies Commission
								of Malaysia ("CCM") to
								strike-off the company in accordance with section
								550 of the Act. The
								dissolution process will be
								considered complete once
								the company receives the
								Gazette notification from
								CCM ⁽³⁾ .

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10. RELATED PARTY TRANSACTIONS AND CONFLICTS OF INTEREST (cont'd)

Notes: -

- (1) Deemed interested by virtue of the interests of his spouse, Ooi Kim Kew.
- (2) Deemed interested by virtue of the interests of her spouse, Yeoh Chee Min.
- (3) The company has been struck off in the Gazette on 4 September 2023.

Save as disclosed above, the Board confirms that there is no other situation of conflict of interest and potential conflict of interest which have not been disclosed.

Upon Listing, our Directors, Key Senior Management and/or substantial shareholders will be required to disclose any conflict of interest situation to our Audit and Risk Management Committee as and when it arises and to abstain on deliberation and/or voting in respect of transactions in which they have an interest. Our Audit and Risk Management Committee will review such conflict of interest situation whenever declared or brought to their attention, and take the necessary steps to resolve or mitigate such conflict of interest situation in the best interests of our Group.

10.2.2 Interest in other business or corporations which are customers or suppliers of our Group

As at the LPD, none of our Directors, Key Senior Management or substantial shareholders have any interest, direct or indirect, in any business or corporations which are the customers or suppliers of our Group.

10.2.3 Promotions of material assets acquired/to be acquired within the three (3) financial years preceding the date of this Prospectus

Save for the SSAs as disclosed in Section 6.4 of this Prospectus, none of our Directors or substantial shareholders had any interest, direct or indirect, in the promotion of, or in any material assets, which had been within the Financial Years Under Review, acquired or proposed to be acquired by, disposed of or proposed to be disposed of to/by, or leased or proposed to be leased to/by, us.

10.2.4 Declarations of conflict of interest by our advisers

- (i) Malacca Securities has given its written confirmation that, as at the date of this Prospectus, there is no existing or potential conflict of interest in its capacity as the Principal Adviser, Sponsor, Underwriter and Placement Agent for the Listing.
- (ii) WYNCORP Advisory Sdn. Bhd. has given its written confirmation that, as at the date of this Prospectus, there is no existing or potential conflict of interest in its capacity as the Corporate Finance Adviser for the Listing.
- (iii) Ghazi & Lim has given its written confirmation that, as at the date of this Prospectus, there is no existing or potential conflict of interest in its capacity as the Solicitors for the Listing.
- (iv) Folks DFK has given its written confirmation that, as at the date of this Prospectus, there is no existing or potential conflict of interest in its capacity as the Auditors and Reporting Accountants for the Listing.
- (v) Protégé has given its written confirmation that, as at the date of this Prospectus, there is no existing or potential conflict of interest in its capacity as the Independent Market Researcher for the Listing.
- (vi) Kong Sown Kaey and Ong Lu See have given their written confirmation that, as at the date of this Prospectus, there is no existing or potential conflict of interest in their capacity as the company secretaries for the Listing.

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10. RELATED PARTY TRANSACTIONS AND CONFLICTS OF INTEREST (cont'd)

- (vii) GovernAce Advisory & Solutions Sdn. Bhd. has given its written confirmation that, as at the date of this Prospectus, there is no existing or potential conflict of interest in its capacity as the internal control reviewer for the Listing.
- (viii) Boardroom has given its written confirmation that, as at the date of this Prospectus, there is no existing or potential conflict of interest in its capacity as the Share Registrar for the Listing.
- (ix) MIH has given its written confirmation that, as at the date of this Prospectus, there is no existing or potential conflict of interest in its capacity as the Issuing House for the Listing.

10.3 SALIENT TERMS OF ENGAGEMENT AND SCOPE OF WORK OF OUR CORPORATE FINANCE ADVISER

The salient terms of engagement and scope of work of our Corporate Finance Adviser are, amongst others, as follows: -

- (i) in consultation with our Promoters and Principal Adviser, advising on the Pre-Listing Exercise and equity structure of our Company in preparation for the Listing;
- (ii) in consultation with our Promoters and Principal Adviser, assisting the Company on conceptualising, planning and implementing the Listing, including the offer structure, size and method of achieving the optimal public shareholding spread, pricing of the Shares, the enlarged issued share capital and other related capital/financial matters. For the avoidance of doubt, the role of the Corporate Finance Adviser does not involve underwriting and placement of Shares in relation to our IPO;
- (iii) in consultation with our Promoters and Principal Adviser, assisting the Company in reviewing the submission documents and this Prospectus and, where applicable, advising on relevant matters that may arise in the process of implementation of our Listing;
- (iv) together with the Principal Adviser, advising the Company on the regulatory requirements and compliance matters, including the appropriate corporate governance structure, in relation to our Listing; and
- (v) participating in the due diligence working group to verify the information, data, documents and representations by our Directors contained in this Prospectus and submissions to the relevant authorities, as agreed in the due diligence planning memorandum.